OVERLAY SERVICES

SBCERA OVERLAY PROGRAM

October 18th, 2024

EMBRACE
THE POSS/BLE[®]

Discussion topics

- Overview of Russell Investments Overlay Services
- SBCERA Program
- Appendix

OVERVIEW OF RUSSELL INVESTMENTS OVERLAY SERVICES



OVERLAY PRINCIPLES

Why use an Overlay?



RISK REDUCTION

Unintended exposures add risk, disciplined rebalancing can reduce this risk by approximately 75%¹



COST

Costs to trade futures is approximately 25%² of the cost to trade physical securities



RETURN ENHANCEMENT

Overlays allow for market risk premium or beta to be matched with derivatives



SIMPLIFICATION

Overlays make running multimanager portfolios easier and more efficient

¹Source: Russell Investments; Average annual tracking error calculated over Russell Investments' U.S. Overlay client universe from 1 Jan 2010 – 31 December 2023 is 73% ²Source: Russell Investments as of December 2022; S&P 500 physical trade cost is 5 bps; Costs of futures trading is 0.6 bps. MSCI World trading cost comparison of 10 bps vs 2 bps

OVERLAY PRINCIPLES

Efficient implementation







FOUITIFS

27.3bps Outperformance

72% better trading price than average1

250+ venues

100 countries **FIXED** INCOME

1.4bps

Outperformance

120% price improvement²

400+ dealers globally

30+

FI asset classes

FORFIGN EXCHANGE

3.7bps

Outperformance

93% lower costs than average³

25+ counterparties

-0.26

average spot cost

DFRIVATIVES

0.73bps

Outperformance⁴

Experienced quant & trading team

120+ products

28

unique exchanges

KEY BENEFITS

Transparent, agency only business model

Competitive trading costs and trade netting

Access to buy and sell side liquidity

Trading all liquid asset classes

WAYS TO ENGAGE



Brokerage



Outsourced trading



Trade netting

\$2.3t

Assets traded in 2023

100+

Tradable markets

24hrs

Trading coverage, 6 days a week

23

Trading professionals globally

18 years

Average industry experience

Past performance does not predict future returns.

As of 31 December 2023 unless otherwise stated. / 1. Source: Virtu Financial. Data as of 1/1/22-12/31/23. Highlights cost of global equity trading relative to Virtu Financial Peer Universe (both buy and sell side firms). Data is benchmarked against Previous Nights Close, Volume Weighted Average Price, Trade Date Open Price and Trade Date Close Price. RIIS RC 3090 Prior year performance 2022, 33.9; 2021, 28.4 bps . Prior year outperformance versus Elkins McSherry: 2021, 28.4bps; 2020, 4.4bps; 2019, 8.5bps. / 2. Price improvement comparison to Top 20 Asset Managers based on TRACE price comparison. Data as of 1/1/22-12/31/23 for USD investment grade corporates. Prior year outperformance: 2022, -0.43bps; 2021, 1.9bps; 2020, 3.4bps; 2019, 3.9bps; 2018, 3.7bps. / 3. FX Transparency. Spot and forward trade costs. Costs from 1/1/22-12/31/23. Prior year outperformance: 2022, 4.3bps; 2021, 5.8bps; 2021, 5.8bps 2020, 8.2bps; 2019, 6.6bps; 2018, 6.2bps. 4. Source: Bloomberg TCA, 1/01/24-05/29/24. Average value vs. VWAP across the following exchanges: CBOE, CME, EUREX, ICE and Ósaka Exchange. Refer to 'Awards' endnotes for more information about the awards above.



SBCERA PROGRAM



SBCERA Program Overview Multiple channels of collaboration over our 18 year partnership

Program Component						
Beta Overlay (policy implementation)	Equity and Fixed Income futures held to bring SBCERA's total exposure by asset class in line with policy targets.					
Tactical Beta	Total return swaps Interest rate swaps Equity and Fixed Income futures					
Tactical Volatility	Equity and interest rate volatility (OTC options and swaptions) Systematic equity volatility Exotic volatility (variance swaps, volatility knock-outs, buffered accelerators)					
Strategic Collaboration	Market color and periodic macroeconomic updates. Proprietary risk signals (contrarian indicators, risk-on risk-off) Asset class specific positioning insight Strategist recommendations					
Access to RI "toolbox"	Total Return Swaps OTC Options Transition Management Commodity Futures and Swaps Tactical trading Commodity Futures and Swaps Systematic strategies					
Passive FX Hedging	FX Forwards held to target hedge ratios by currency pair					

RISK REDUCTION

RETURN **NHANCEMENT**

Delta-adjusted Asset Summary Overview of the beta overlay

San Bernardino - San Bernardino

Asset Summary

Balance Date: 8/8/2024



Asset Class	Physical Ex	xposure	<u>Delta Adj</u> Synthetic E		Net Po	sition	Overlay	Target	Policy Ta	rget
Total Market Value	15,494.9	100.0%	0.0	0.0%	15,494.9	100.0%	15,494.9	100.0%	15,494.9	100.00%
Cash	2,045.9	13.2%	-2,166.5	-14.0%	-120.5	-0.8%	0.0	0.0%	0.0	0.00%
Cash	2,045.9	13.2%	-2,166.5	-14.0%	-120.5	-0.8%	0.0	0.0%	0.0	0.00%
Equity Emerging Markets International Developed US Large Cap US Small Cap	2,589.2	16.7%	348.0	2.2%	2,937.1	19.0%	3,094.6	20.0%	3,130.0	20.20%
	388.0	2.5%	230.1	1.5%	618.1	4.0%	612.8	4.0%	619.8	4.00%
	453.8	2.9%	150.4	1.0%	604.2	3.9%	612.8	4.0%	619.8	4.00%
	1,747.3	11.3%	-176.5	-1.1%	1,570.8	10.1%	1,715.8	11.1%	1,735.4	11.20%
	0.0	0.0%	144.0	0.9%	144.0	0.9%	153.2	1.0%	154.9	1.00%
Fixed	3,974.7	25.7%	1,818.5	11.7%	5,793.1	37.4%	5,515.1 3,155.9 1,455.4 903.9	35.6%	5,578.2	36.00%
Global ex US Fixed Income	1,934.6	12.5%	1,246.7	8.0%	3,181.3	20.5%		20.4%	3,191.9	20.60%
High Yield	1,694.5	10.9%	0.0	0.0%	1,694.5	10.9%		9.4%	1,472.0	9.50%
US Fixed Income	345.6	2.2%	571.8	3.7%	917.4	5.9%		5.8%	914.2	5.90%
Other Alternatives Commodities Infrastructure Private Equity Real Estate Tactical Cash	6,885.1 3.7 667.3 170.0 2,959.7 574.4 2,510.2	44.4% 0.0% 4.3% 1.1% 19.1% 3.7% 16.2%	0.0 0.0 0.0 0.0 0.0 0.0	0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	6,885.1 3.7 667.3 170.0 2,959.7 574.4 2,510.2	44.4% 0.0% 4.3% 1.1% 19.1% 3.7% 16.2%	6,885.1 3.7 667.3 170.0 2,959.7 574.4 2,510.2	44.4% 0.0% 4.3% 1.1% 19.1% 3.7% 16.2%	6,786.8 0.0 666.3 139.5 2,913.0 557.8 2,510.2	43.80% 0.00% 4.30% 0.90% 18.80% 3.60% 16.20%

US Large Cap

Futures: \$72mm Put Option: (\$248mm)



Policy Implementation

Synthetic positions rebalanced to policy on monthly and ad-hoc basis

Don/Team,

We have indicated buys in Emerging Markets, US Large, and US Fixed. Indicated sells are in US Small and Global Ex-US Fixed. In the past, our Rebalance Letter has included explicit instruction to treat all options positions as zero delta rather than delta-adjusted. Please confirm that the SPX option we currently have on should be treated as zero delta for rebalance purposes.

Upon your approval of the trades below, and your confirmation of the appropriate delta treatment for options, we'll proceed as instructed.

San Bernardino - San Bernardino

Asset Summary

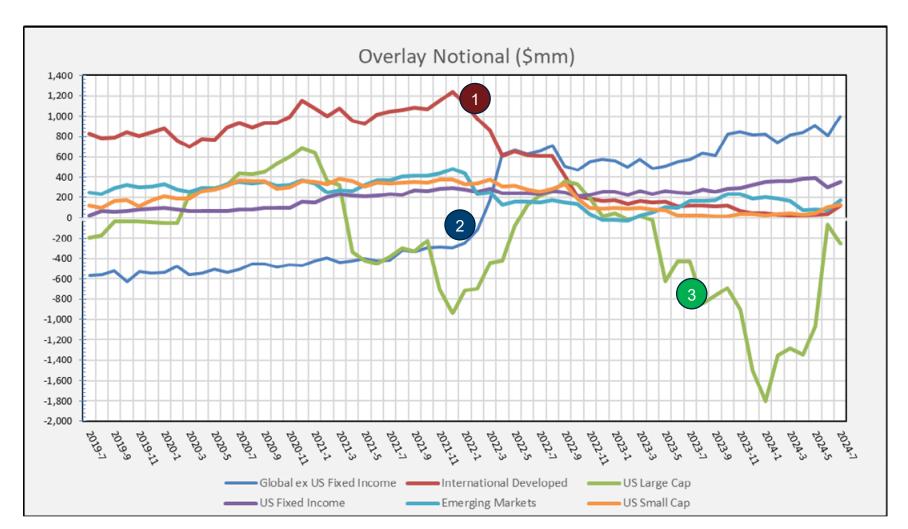


Balance Date: 7/30/2024												
				djusted								
Asset Class	<u>Physical</u>	Exposure	Synthetic	Exposure	Net Po	osition	<u>Overlay</u>	/ Target	Policy	Target	Rebalan	cing Trad
Total Market Value	15,538.5	100.00%	0.0	0.00%	15,538.5	100.00%	15,538.5	100.00%	15,538.5	100.00%		
Cash	2,015.1	12.97%	-2,259.1	-14.54%	-244.0	-1.57%	0.0	0.00%	0.0	0.00%		
Cash	2,015.1	12.97%	-2,259.1	-14.54%	-244.0	-1.57%	0.0	0.00%	0.0	0.00%		
											Total	
Equity	2,642.7	17.01%	489.3	3.15%	3,132.0	20.16%	3,108.9	20.01%	3,138.8	20.20%	Trade	
Emerging Markets	389.7	2.51%	216.3	1.39%	606.1	3.90%	615.6	3.96%	621.5	4.00%	15.5	Buy
International Developed	467.6	3.01%	156.3	1.01%	623.9	4.02%	615.6	3.96%	621.5	4.00%	-2.3	No Tra
US Large Cap	1,785.4	11.49%	-59.5	-0.38%	1,725.8	11.11%	1,723.7	11.09%	1,740.3	11.20%	14.5	Buy
US Small Cap	0.0	0.00%	176.2	1.13%	176.2	1.13%	153.9	0.99%	155.4	1.00%	-20.8	Sell
Fixed	3,991.6	25.69%	1,769.8	11.39%	5,761.5	37.08%	5,540.5	35.66%	5,593.9	36.00%		
Global ex US Fixed Income	1,950.4	12.55%	1,310.8	8.44%	3,261.2	20.99%	3,170.4	20.40%	3,200.9	20.60%	-60.3	Sell
High Yield	1,693.6	10.90%	0.0	0.00%	1,693.6	10.90%	1,462.1	9.41%	1,476.2	9.50%		
US Fixed Income	347.6	2.24%	459.0	2.95%	806.6	5.19%	908.0	5.84%	916.8	5.90%	110.1	Buy
Other	6,889.1	44.34%	0.0	0.00%	6,889.1	44.34%	6,889.1	44.34%	6,805.9	43.80%		
Alternatives	3.7	0.02%	0.0	0.00%	3.7	0.02%	3.7	0.02%	0.0	0.00%		
Commodities	667.3	4.29%	0.0	0.00%	667.3	4.29%	667.3	4.29%	668.2	4.30%		
Infrastructure	169.6	1.09%	0.0	0.00%	169.6	1.09%	169.6	1.09%	139.8	0.90%		
Private Equity	2,954.3	19.01%	0.0	0.00%	2,954.3	19.01%	2,954.3	19.01%	2,921.2	18.80%		
Real Estate	577.1	3.71%	0.0	0.00%	577.1	3.71%	577.1	3.71%	559.4	3.60%		
Tactical Cash	2,517.2	16.20%	0.0	0.00%	2,517.2	16.20%	2,517.2	16.20%	2,517.2	16.700		
racucai Casii	2,517.2	10.20%	0.0	0.0076	2,317.2	10.20%	2,317.2	10.2076	2,517.2	10.2		

Tactical policy targets are updated monthly by SBCERA.

Notional Summary

Overlay Notional since 2019 (excludes swaptions, CDX)



^{*}Overlay notional is not delta-adjusted*

Notional Detail

Overlay Notional since 2019 (exclude swaptions, CDX)

1

Strategic Allocation to TOBAM-EM

As the Plan increased its allocation to TOBAM Emerging Markets in 2021, the distance between the Plan's policy targets and its funded exposure decreased, and the beta Overlay was downsized in turn.

The beta Overlay needed to do less "work" to help the Plan achieve its policy exposure.

Global High Yield Ex-US Policy Targets Shift

	Jan '22		Feb	Feb '22		'22	Apr '	22
	Policy	Target	Policy	Target	Policy '	Target	Policy 1	arget
Fixed EM High Yield CDX Global ex US Fixed Income High Yield US Fixed Income	4,463.7 0.0 2,390.0 1,335.6 738.1	31.75 % 0.00 % 17.00 % 9.50 % 5.25 %	4,743.9 0.0 2,670.6 1,335.3 737.9	33.75 % 0.00 % 19.00 % 9.50 % 5.25 %	4,740.5 0.0 2,669.7 1,334.4 737.4	33.75 % 0.00 % 19.00 % 9.50 % 5.25 %	0.0	38.50 % 0.00 % 24.00 % 9.50 % 5.00 %

As policy targets were increased for Global Ex-US fixed income in 2022, the beta Overlay acted as "first mover". Additional Global Fixed Income exposure was opened quickly and efficiently via futures.

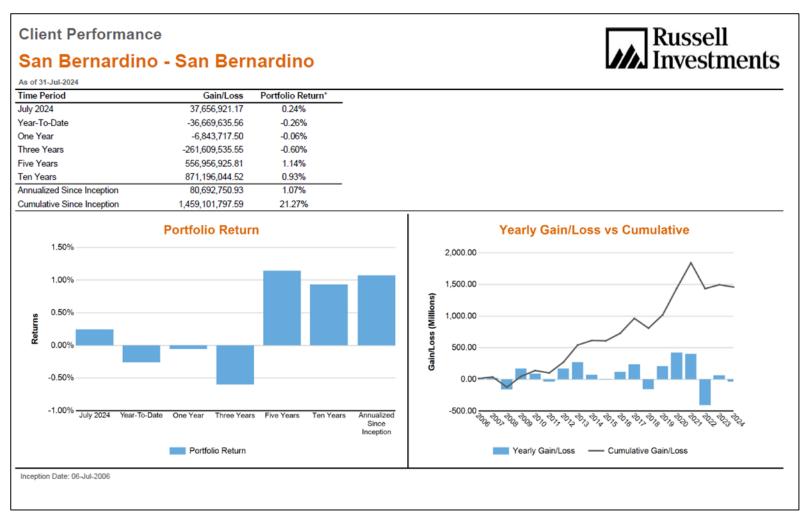
3 Equity Hedging

The Overlay held options positions in 2023-2024 to protect the Plan against material drawdowns in public equity markets.

Performance

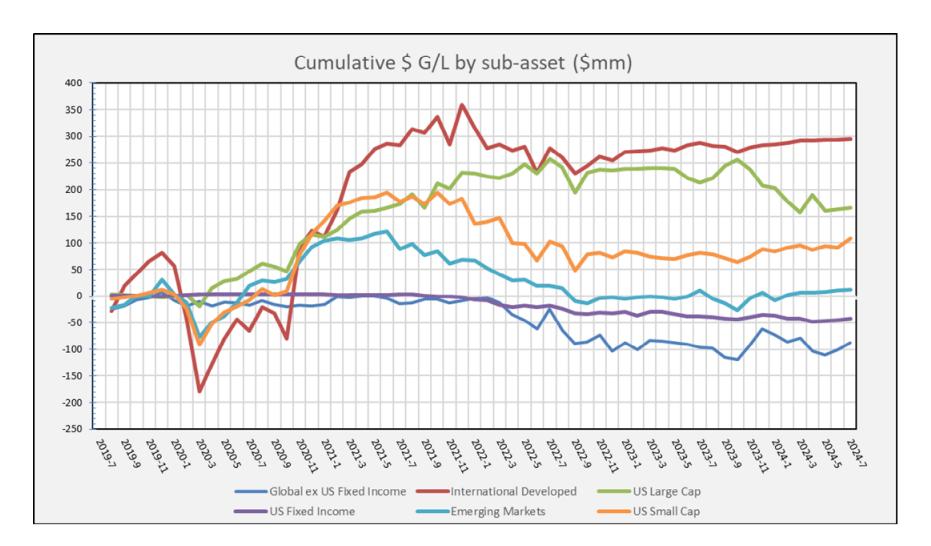
Plan level performance as % of AUM

Portfolio Return = Overlay Return/Plan NAV (time weighted)



Performance

Cumulative \$ G/L by Sub-Asset class (excludes swaptions, CDX)



Performance

\$GL¹, beta benchmarks and selected Tactical positions

	OpenMV	CloseMV	\$GL
Emerging Markets	(111,616,081)	(46,986,211)	64,629,870
Small Cap US	18,051,195	33,780,535	15,729,340
Large Cap US	235,473,497	225,585,867	(9,887,631)
Non-US Developed	(6,297,109)	(10,626,626)	(4,329,517)

Asset Class	Beta Overlay Performance Benchmark
International Developed	MSCI EAFE (Local Currency)
US Fixed Income	Barclays BBG U.S. Aggregate
Emerging Markets	MSCI Emerging Markets
US Large Cap	Russell 1000
US Small Cap	Russell 2000
Global ex US Fixed Income	JPM Global Bond ex US

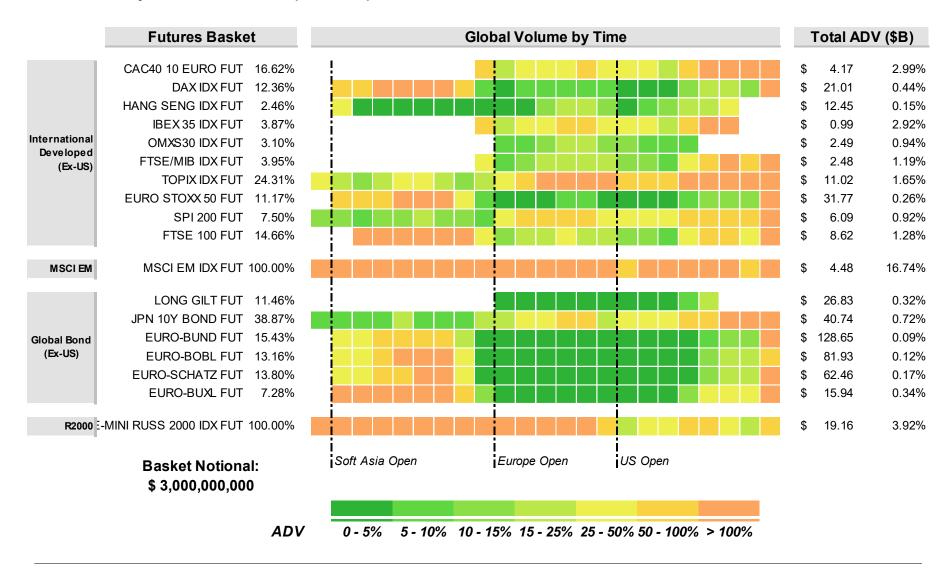
Selected Tactical positions

Underlying	Benchmark	Period	Instrument (s)	Investment Expression
MSCI EM ETF	Equity Replacement	2015-2016	Buffered Accelerators (short put, long call, short put) Risk Reversals (short put, long call)	Long emerging markets equity
S&P 500 Russell 2000	Equity Replacement	2020	Call spreads (long call, short call)	Long US equity
US rates	Interest rate hedging	2013-2016	Payer swaptions	Hedge against rates moving off zero lower bound.

¹ Sample period: 8/1/2015-present

Global Futures Liquidity

Beta overlays transact in deep and liquid markets



APPENDIX



Equity Index Futures Roll Commentary

June 2024 Roll Cost and Market Color

- Across the globe, the equity index futures roll traded at a premium (i.e., rich) relative to fair value. Equity markets continued to rally in the second quarter, which fueled demand for long exposure and caused futures to trade richer than historical averages. We examine this in more detail in this quarter's Special Topic (page 7).
- One example of the demand for long exposure is seen in the CFTC Commitment of Traders reports, where Asset Managers were net long \$260bn in S&P 500 futures, which was the highest level on record and up from \$240bn in March.
- In the US, S&P 500 futures traded on average 82 bps above fair value and, at one point, as high as 95 bps rich.

June -	Sep Roll Cos	Average Historical Roll Cost			
Index Name	Region	Current	1 yr avg	2 yr avg	3 yr avg
MSCI ACWI ¹	Global	0.74%	0.55%	0.36%	0.30%
MSCI EM	Global	0.85%	0.51%	0.27%	0.13%
MSCI EAFE	Global	0.51%	0.24%	0.13%	0.05%
S&P 500	Americas	0.82%	0.62%	0.46%	0.41%
Russell 2000	Americas	0.43%	0.31%	0.11%	0.07%
S&P Midcap 400	Americas	0.60%	0.37%	0.09%	0.04%
S&P/TSX 60	Americas	0.36%	0.03%	-0.12%	-0.16%
Euro Stoxx 50	Europe	0.66%	0.76%	0.46%	0.30%
FTSE 100	Europe	0.60%	0.61%	0.32%	0.34%
CAC 40 ²	Europe	0.76%	0.50%	0.19%	0.14%
DAX	Europe	0.50%	0.79%	0.48%	0.39%
Topix	Asia	0.41%	0.18%	0.07%	0.01%
S&P ASX 200	Asia	0.73%	0.39%	0.23%	0.17%

- The MSCI EM and EAFE contracts traded at an 85 bp and 51 bp premium to fair value, respectively. Exchange holidays across various Emerging Markets caused the MSCI EM contract to roll much earlier than normal with peak volumes occurring in the week before the contract's expiration.
- In Europe, futures rolled at a premium to fair value but were generally closer to their 12-month average compared to US and Asia. Dividend risk was less of a factor this cycle, with most companies paying dividends prior to the June expiration.
- > The Topix and SPI futures each traded at premiums well above their historical averages. The implied financing costs in both contracts have moved higher over the past quarter as each index rallied and approached all-time highs.

Source: Bloomberg unless otherwise specified, all mispricing values are annualized and calculated using forecasted gross dividends except for MSCI EM and EAFE which use estimated net dividends (i.e., estimated gross dividends less foreign tax withheld).

Negative number indicates discount to fair value, positive number indicates premium to fair value.

¹MSCI ACWI roll cost is calculated using a nine-contract global futures basket where roll cost data is available.

²CAC 40 roll cost prior to Dec 2022 sourced from BAML to account for changes in reference rate.

Indexes and/or benchmarks are unmanaged and cannot be invested in directly.

Special Topic: The Rich get Richer

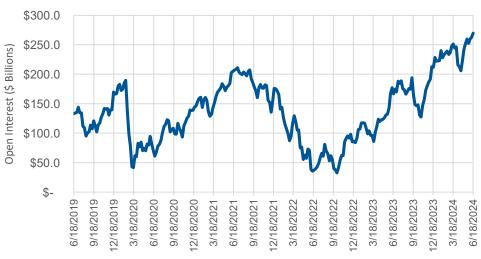
In the previous quarter's Special Topic, we noted how investor positioning and demand for long equity exposure drove equity index futures to trade at a premium (i.e., rich) relative to fair value. That quarter was the richest futures have traded for a non-December roll in the past 10+ years. For many contracts, the current June roll cycle saw those premiums rise even higher. The most notable was the S&P 500 future which traded at an average of 82 bps rich (annualized) compared to 57 bps in March.

Once again, investor positioning was the primary catalyst for the move higher. Open interest among Asset Managers set another record in June (Figure 1) which reflects the strong demand for long futures exposure as many indexes made new all-time highs. This continued demand has caused the implied financing costs of futures to rise over the first half of 2024.

Term Structure

One interesting data point to examine is the implied financing term structure (Figure 2). While most major futures contracts have three-month expiration cycles, by looking at the total return swap market (and other similar instruments), we can observe the implied financing costs across longer tenors to get a sense of the market's future expectations. For example, when we see implied financing costs spike in December, it is generally due to tighter funding conditions over year-end and is typically expected to impact only that quarter. Consequently, the term structure is inverted, such that the shorter dated implied funding is higher than longer dated (see Dec 2023).

Figure 1: S&P 500 Future: Asset Managers (Net Position)



Source: CFTC – Commitments of Traders reports

Figure 2: S&P 500 Implied Funding Term Structure



Source: Bloomberg

Overlay Services overview

A deep and experienced Team

TEAM



- 15 Overlay services team members
- 14 Average years PM experience
 - 5 CFA Charterholders
- Traders specialized by asset class

EXPERTISE¹



EXPERIENCE



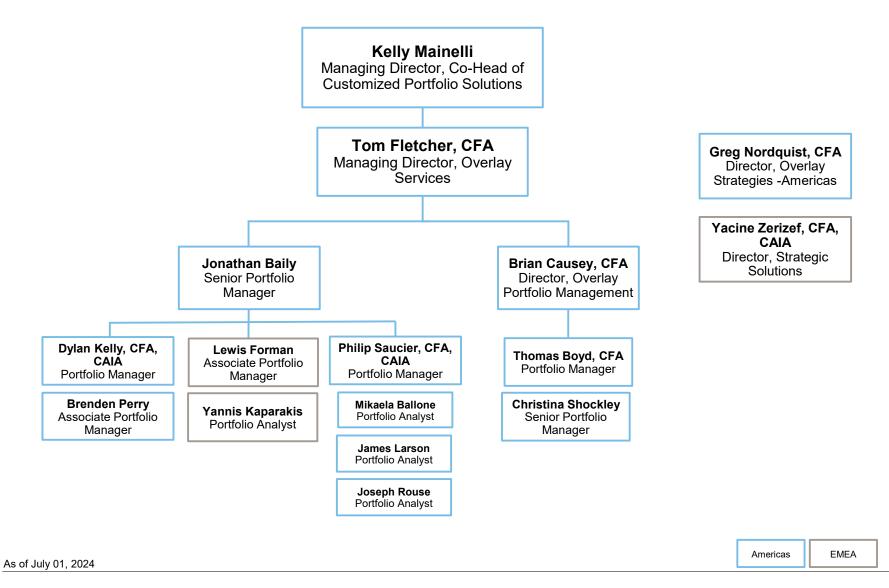
- \$1.2t Derivatives traded in 2023
- \$104b Third party derivatives exposure
- \$850m Average derivatives position per client ²
- 80/137 Multi-Asset Overlay clients/mandates ²

All figures as of 31 March 2024 unless otherwise noted. Please refer to award endnotes for more information on the award shown above.

¹ A LEADING OVERLAY SERVICES MANAGER (2005-2024 P&I A Leading Overlay Services Manager): For 20 consecutive years, Russell Investments has maintained its position among the leading U.S. institutional managers of overlay assets from 24 firms (as of December 31, 2023) in the 2024 Pensions & Investments' "Special Report: Money Managers". We paid this publication a fee for licensing usage rights of the award logo/badge.

² As of December 31, 2023

Overlay Services



Implementation Services

Andrew Plaehn Finance Director, FINOP

Kate El-Hillow Director & President, RIIS, LLC

Carlos Alvarez, U.S. Broker-Dealer Chief Compliance Officer Amy Curran U.S. Advisor Chief Compliance Officer

Jason Lenzo

Managing Director, Head of Trading

Kelly Mainelli

Managing Director, Co-Head of Customized Portfolio Solutions

Exposure Management

Kristen Ahn Andy Allsopp, CFA Jonathan Baily Mikaela Ballone Thomas Bovd, CFA Brian Causev. CFA Ricky Chann Alexandra Chuchu Tom Fletcher, CFA Lewis Forman Doug Gordon Yannis Kaparakis Dylan Kelly, CFA, CAIA Phil Hitchcock Josh Houchin, CFA Zachary Joslin

James Larson John Leverett Van Luu. PhD Raheel Mahmood Alistair Martyres, CFA William McQuade Greg Nordquist, CFA Vinav Patel Brenden Perry Joseph Rouse Philip Saucier, CFA, CAIA Megan Shellenberger Christina Shocklev Karolina Sobieszek Michelle van den Bosch Yacine Zerizef, CFA, CAIA

Specialty Asset Management

Ben Abrines
Chris Adolph
Travis Bagley, CFA
Andrew Coogan
Lukas Diesing, CFA
Stav Elia
Rino Faustini
Jeremy Field
Tim Gula
Byron He
Marc Hewitt
Matthew Hilger
James Hoy
Rajaen Jeyapalan

Austin Kishi
Marc Larson
Alistair Martyres, CFA
Jeff Nadeau
Richard Palmer
Ryan Parker
Chris Peirce, CFA, CPA
Declan Peloso
John Sacks, CFA
Brett Saunders
Allison Schwarz
Bin Wang, CFA
Miles Ward
Nick Zylkowski, CFA

Trading & Execution Services

Erik Ashe, CFA
Regan Babst, CFA
Igor Bosnjak
Jamal Cabroll
Lisa Cavallari, CFA CAIA, FRM
Robert Dvorak
Ashley Grissom
Miguel Hidalgo
Tim Hoover
Brandon Johnson
Chris Lane, CPA
Brennan Lang
Will Lin

Katie Ludwig
Natsumi Matsuba
Kevin McMurtagh
Pavlos Papanicolaou
Brandon Rasmussen
Kyle Rinehart-Tiner, CFA
Mac Skimming, CFA, CAIA
Alyssa Skrivan
Matt Steadman
Tate Steele, CFA
Kevin Turinsky
Alex Vilasuso
Quinn Zimmerman

As of July 01, 2024



'Awards' endnotes



A Leading Factor-based Strategies Manager (2023 P&I A Leading Factor-based Strategies Manager)

In 2023, Russell Investments was globally ranked as one of the top 10 largest managers of factor-based strategies. This ranking is based on worldwide assets under management (AUM) from 58 firms (as of December 31, 2022) in the 2023 Pensions & Investments' (P&I) "Special Report: Money Managers". In 2024, P&I eliminated this question from their survey. We paid this publication a fee for licensing usage rights of the award logo/badge.



A Leading OCIO Provider (2011-2024 P&I A Leading Outsourcing Manager)

For the 14th year in a row, Russell Investments was globally ranked among leading institutional OCIO managers based on outsourced assets under management from 55 firms (as of March 31, 2024) in the 2024 *Pensions & Investments'* annual survey of OCIO managers. We paid this publication a fee for licensing usage rights of the award logo/badge.



Perfect scores: outperformer in multiple categories (2023 The TRADE Outsourced Trading Survey)

Russell Investments was ranked first in multiple categories in *The TRADE's* inaugural "Outsourced Trading Survey" published November 2023 (out of 14 providers), receiving four perfect scores in: Client service and relationship management; Onboarding; Business model and other factors; and Cost versus value for money. Clients were not compensated for participating in this survey.



A Leading Overlay Services Manager (2005-2024 P&I A Leading Overlay Services Manager):

For 20 consecutive years, Russell Investments has maintained its position among the leading U.S. institutional managers of overlay assets from 24 firms (as of December 31, 2023) in the 2024 *Pensions & Investments*' "Special Report: Money Managers". We paid this publication a fee for licensing usage rights of the award logo/badge.

Awards do not pertain to any funds or products mentioned in this presentation.



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Date of first use: September 2024 RIIS-04614





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ANY QUESTIONS?